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# Ridesharing in London Focus Group Debrief

Transport for London

April 2017

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#### Background

- Ridesharing is a relatively new concept to London
- There are currently two rides haring options available to passengers:
  - UberPOOL<sup>^</sup>
  - Location specific sharing in black cabs e.g. train stations
- For the purposes of this report, rides haring specifically refers to minicab ridesharing services such as UberPOOL

#### Research Objectives

- To explore black cab & minicab user's understanding, experience of, and current attitudes towards ridesharing in London
- Specifically with those who have not experienced ridesharing:
  - Why had they not tried it?
  - What their concerns are, if any, in relation to trying this type of service?
- Specifically with those who have experienced ridesharing:
  - Why they chose that option?
  - What was their experience of it in relation to cost, fellow passengers, the driver and the general process from booking to leaving the vehicle

#### Research Objectives

- With all the respondents:
  - Why and when people may chose to use a ridesharing service
  - The potential benefits it offers and the concerns they have about it
  - How it should be regulated
  - How it might develop & and impact on other forms of public transport

# Methodology

- Two qualitative research groups which ran for around 90 minutes each
- First focus group took place at the Research House in Wimbledon
- Second focus group took place at Steer Davies Gleave, near Waterloo
- Eight respondents took part in each group

#### Focus Group Sample

- Mixed gender with a spread of ages and socio economic classes
- All users of black cab & minicab and black cab & minicab apps
- All currently use a minicab app offering ridesharing Uber
- Were aware of its ridesharing option UberPOOL
- Some users of other black cab & minicab apps:
  - Addison Lee
  - Kabbee
  - Hailo
  - Karhoo^

<sup>^</sup> Since this research was undertaken, Karhoo has recently relaunched with funding from RCI Bank and Services

#### Focus Group Sample

- Mix of ridesharing usage:
  - Those who had tried ridesharing (4 in the first group, 2 in the second group)
  - Those who had concerns about using rides haring (at least two in each group)
  - Those who were aware of ridesharing but hadn't used it

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Introduction

Presentation date

## The 'Traditional' Approach

- Black cabs seen to be very professional
  - Well trained drivers, have passed `The Knowledge', and know how to get to places quickly and efficiently
  - Traditionally shaped, black cab with orange light clean
  - Subject to strict regulation by TfL
  - Mainly UK drivers
  - More associated with hailing on street but can call, use app
- (Very) expensive
  - Only use when work paying
  - Very rarely if ever for personal use

 Black cabs are seen to be the most professional and well regulated

## The 'Traditional' Approach

- Minicab seen to be much more varied in quality
  - Part of a local firm with an office base
  - Less professional, well trained drivers, if trained at all
  - Drivers are more likely to be born overseas
  - Car types vary as do levels of cleanliness
  - Used to and still can call but more likely use an app now to book
- (Much) cheaper than black cabs

- Minicabs are much more varied in quality but much cheaper than black cabs
- Some especially older people still like to book minicabs on the phone

## The 'New Wave' - Apps & Uber

- Uber seen to be a new form of black cab
  - Referred to as an 'Uber' not a black cab or a minicab
  - Book via app no need to talk
  - Uses phone's GPS locate passengers
  - Remote payment by registered payment card
  - Different Uber options available
    - S tandard, expensive, rides haring
  - Self employed drivers who use their private car as a minicab
  - Almost all immigrant drivers, some with poor English skills
  - Often little knowledge of London rely on Sat Navs
  - Cars is often a Prius no congestion charge, eco friendly



# The 'New Wave' - Apps & Uber

- Uber's awareness and usage driven by promo codes
- Often seen as the cheapest and quickest option in London (except when Uber uses surge pricing)

## The 'New Wave' – Apps & Uber

- Traditional black cab and minicab services and new operators have also moved towards using app technology to offer black cab services:
  - Uber (minimal recognition of direct alternatives)
  - Similar to Uber but for black cabs e.g. Hailo
  - Comparison sites e.g. Kabbee, Karhoo<sup>^</sup>
- Many of these services are trying to copy Uber's marketing strategy of offering discount Promo codes to drive awareness and usage
- But Uber is still very dominant in peoples minds (at least in these focus groups)



<sup>^</sup> Since this research was undertaken, Karhoo has recently relaunched with funding from RCI Bank and Services

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Views on Ridesharing

Presentation date

#### Awareness of Ridesharing

- Only one company known to offer rides haring Uber (via it's UberPOOL option), although one respondent thought another company, Lyft, may offer it too
- Seen to be a relatively new service
- Awareness of UberPOOL raised in a variety of ways via:
  - Uber app there as an option when you use the app
  - Email sometimes offering a promo code
  - Media reports in newspapers, Buzzfeed
  - Promos which sometimes users were unaware of even though they were applied to their fare - £15 off
  - Recommendation from those who have tried especially in relation to the money they saved

## Understanding of UberPOOL

- It is generally understood that you get a reduction in your fare if you share with another stranger
- Beyond that understanding varies greatly and most make a series of assumptions about the service as opposed to researching the details
- No one really seemed to know how much they would save off a normal fare - varied from 25-75% - with many thinking 50% was fair (when it is in fact 25%)

#### Understanding of UberPOOL

- It was largely assumed that:
  - Extra pick ups/drop offs would only add 10 − 15 minutes to the journey
  - The vehicle would not go far off the normal route to your destination
  - That the vehicle would not be too full 2 or 3 passengers, not 4 in a vehicle
  - There would be room enough for an individuals sharing baggage



- Their was a spectrum of reaction to the rides haring idea from:
  - Those who tried it with very little forethought
  - Those who tried it but had some concerns the first. time
  - Those who would use it but had no need of it as yet
  - Those who had concerns which would largely put them off
- For those who tried it the cost saving was the main motivation
  - Savings can be significant with one example of a normal £20 fare being reduced due to the Pool option to around £5 (including the use of a promo code)



- However availability of black cabs or minicab vehicles was also a consideration
  - The only / quickest option available
  - They wanted to get home
- And the mood they were in also played a part
  - Many of those who had tried it tried it after a night out and were in a more 'carefree' mood after drinking and having had a good night out
- Travelling with others also had an influence
  - Some noted they would try it with their friend / partner due to 'safety in numbers'

- Whilst some did not give using UberPOOL a second thought, mainly men, others were a little anxious the first time, particularly in relation to what the other passengers might be like:
  - Would they be 'weird', 'unpleasant'?
  - Would it just be a bit awkward have to speak?
- Some did not have these concerns and were happy to use it but had had no need of it as yet
  - They always travelled with friends who filled the black cab or minicab vehicle

- But others did have concerns which put them off the idea of this sort of rides haring service, especially if they were on their own:
  - Safety concerns with other passengers (mainly for women)
  - More intimate environment than on a bus
  - Other passengers could end up knowing where you live if you were dropped off first
  - Seems to go against childhood learning do not get into a car with strangers!

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- Potential for unpleasantness:
  - Drunken or weird or vulgar or unlikeable fellow passengers
  - Don't want to have to talk to other people
  - A black cab/minicab vehicle is a personal haven
  - Security concerns (women and men)
  - Might be easier to steal property from you
  - Could be two of them and only one of you
  - Would not want children / wives travelling with strangers — especially other men

- Mitigating against some of these concerns were:
  - Time of travel during the day may be fine as regards safety
  - Travelling with a friend safety in numbers

- For those who had used UberPOOL the experience was universally positive
- All in this sample had used the service at the end of a night out:
  - Want to get home relatively quickly and safely
  - Taking a little longer to do so acceptable to save money

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- All felt they had made a good saving on what they would otherwise have had to pay
  - The app shows them what the difference in the two fares would be
  - All saved more than ten pounds on their journeys
  - But for some a saving of five pounds would be enough
- And all felt only ten to fifteen minutes at most had been added to their journey time which was acceptable as a trade off to save some money

- The overall booking/pick-up/drop-off process worked very well for all with just a few minor confusions and irritations (see end of this section)
- The order in which passengers are picked up or dropped off didn't cause any problems as it was assumed that this would be done logically
  - Whoever the "Uber" was closest to first would be picked up first
  - Whoever's destination the "Uber" came to first would be dropped off first

- For those who had not used UberPOOL there were concerns around what the other passengers would be like and whether they would have to communicate
- Others were 'not like that', were in a good / conversational / party mood, were with a friend so a unit unto themselves

- While the experiences of fellow passengers varied quite a bit, it was generally positive
  - Some just said Hi did not chat or chatted to their friend
  - Others chatting a lot with the driver
  - Others had interesting chats with fellow passengers
  - And one woman had an 'Uber party'
    - All women in the "Uber" all were coming back from different bars / parties etc and were in a good mood – ended up singing to songs on the radio
    - She felt like the party continued in the "Uber" whereas normally the night feels over once you get in a black cab



- The only concerns were brought up by one woman
  - She had a momentary safety concern when being dropped off – feeling that fellow passengers knew where she lived
  - Felt slightly odd that fellow passengers already knew her first name when she entered the vehicle
- But these were momentary thoughts

- Some had booked UberPOOL but then had their reservation cancelled at the last moment – this was a bit irritating / annoying
  - They then had to rebook for a normal "Uber" and wait for it
- But it was largely accepted
  - If a fellow sharer cancels the black cab driver is not going to take you somewhere for a shared fare uneconomic for them

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• It is easy enough to get another "Uber" quickly

- And some had their booking honored even though no one else got in – a very pleasing result!
- Some details of the service also could confuse
  - If you were picked up with someone did you have to be going to the same destination?
- However these irritations and confusions were largely considered to be just 'par for the course' you would understand the system better as you used it, and cancellations rarely happened so ok

#### Ridesharing — When and why?

- The key reason for using a ridesharing service is to save money
  - Savings of over five or ten pounds more for some
  - For going on long/expensive trips e.g. to the airport - but would have to carefully time this
  - Want to save money but you still want the convenience / comfort of a black cab or minicab vehicle
- When spending extra time travelling did not matter and very little extra time was added to your journey
  - When time isn't so important e.g. at the end of night on the way home

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 Everyone going to the same big event (a concert/festival) - so save money for no extra inconvenience



# Ridesharing – When and why?

- For when black cabs or minicabs were at a premium, less available:
  - Very busy times (New Years Eve) or during surge pricing on Uber

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# Ridesharing – When and why not?

- Not for when time is of the essence
  - Going to work or to work appointments
  - When you need to be somewhere at a specific time
- Or when the cost saving isn't significant
  - The minimum saving to make it 'worth it' was seen as five pounds but for others it was ten pounds or more
- Not for when other public transport, especially the Tube, is available
  - Though ridesharing is cheaper than a black cab or minicab for oneself travelling by bus or especially Tube is cheaper still
  - And is often guicker than a black cab or minicab, let alone one that picks up and drops off other passengers

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# Ridesharing – When and why not?

- During rush hour or other busy traffic times
  - A black cab or minicab trip at rush hour can take a long time without also having to pick and drop off fellow passengers

#### Ridesharing — Potential Benefits

- The main motivator for using ridesharing is cost saving, otherwise people wouldn't bother using it
- You still get all the benefits of a regular black cab or Private journey but save some money, all for very little, if any, extra inconvenience
- Other potential benefits were seen to be:
  - Environmental benefit black cabs been used to their full capacity so less cars on the road and less pollution
  - Congestion benefit less black cabs meant less congestion – quicker, more pleasant journey

## Ridesharing — Potential Benefits

- Seen as a nice to have by some but of little interest to others and not motivating without cost savings
- A benefit for one person was the sociability of the UberPOOL experience – made a normally 'boring black cab trip' much more fun

- Those who hadn't tried ridesharing were more inclined to have issues or concerns
- Safety, harassment, 'social' reserve, and security were the main concerns these people had with the prospect of rides haring
- Some women were particularly concerned about safety - even though it was accepted something unsafe was unlikely to happen
  - The idea can feel wrong seems to go against what one is taught as a child - 'do not get in a car with a strangers' -
  - There could be real safety worries if the fellow passenger was a man and a bit 'weird' or 'bad'
    - May 'jump out' of vehicle and attack you
    - May note where you live and come back to attack you



- Harassment was also a concern for some women

   either sexual or more generally though again
   accepted as not that likely to happen
  - A black cab/minicab vehicle is an 'intimate' space which may force you to be 'closer' than you want to be to someone (out of politeness) and possibly give them the 'wrong idea'
  - Even without engaging with a fellow passenger they may act inappropriately in the black cab/minicab vehicle due to the close confines
  - If he knows your name he could 'research you' and then harass you (e.g. could find your Facebook page)

- 'S ocial reserve' was a major concern for both women and men
  - May not want to talk to fellow passengers black cabs/minicab vehicles are a haven for some, time to relax - but might feel one had to talk
  - May feel physically too close to a stranger especially if in middle seat – people felt the Prius synonymous with Uber were too small

- Having to endure an 'unpleasant' experience was also a concern articulated by both men and women
  - Simply having to share with an 'unlikeable' fellow passenger – someone drunk, smelly, boisterous, or odd
  - Possibly getting into an argument
  - Or having to put up with fellow passengers who were arguing amongst themselves
- Theft was also a concern for some sharing a black cab or minicab vehicle might increase the possibility of being robbed
  - Having ones mobile, wallet, or computer stolen either pick pocketed or robbed possibly at knife point

• In general though, the concerns identified were felt predominantly amongst non-users (and much less so amongst users), and were not necessarily top of mind, but emerged with discussion

## Ridesharing - Views on the Process

- The process itself was not seen to be a concern either for any of the participants
- It was felt the app would dictate how things went and would deal appropriately with all potential issues
  - Show you how much you would save vs. a solo trip
  - Determine who was picked up and dropped off first and last in the most efficient way
  - Work out the likely amount of time added to ones individual journey so that it remained 'reasonable' (extra 10–15 minutes)

## Ridesharing - Views on the Process

- Not much forethought was given to the number of passengers allowed in a vehicle and few knew any real details about this
  - Some thought it was ok for the vehicle to be filled to its legal capacity assumed to be four passengers
  - Others felt that up to three passengers was enough

## Ridesharing — Views on the Process

- Equally there was little if any thought given to the type of vehicle that was allowed to offer ridesharing
  - Most thought just a normal saloon was fine
  - Those that had used the ridesharing option had largely been picked up by a Prius – a car associated with Uber anyway
  - This was thought to be fine good for the environment and good for the driver – lower car tax & Congestion Charge

## Ridesharing — Views on the Process

- It was a surprise to most that fellow passengers would know each others' names (on UberPOOL)
  - Some were OK with it if it was only first name especially men
  - Some especially women felt a bit uneasy about it felt 'weird'
  - And on reflection even some of the women who said they were OK with it initially changed their mind
  - They would prefer if it was up to them whether to tell a stranger their name or not
- Some were also unsure whether you had to be going to the same destination if you were with a friend

#### Ridesharing – Views on the Driver

- The driver was seen to have largely the same role as any black cab or minicab driver but with some added responsibilities for ridesharers
- In a shared environment they may have to moderate on small issues like choice of radio stations to listen to or passengers who are behaving inappropriately
- All felt the driver should have adequate spoken English and some felt some sort of conflict resolution training would be appropriate (too far for some)

#### Ridesharing – Views on the Driver

- A number felt they should have access to a panic button in case of trouble in the vehicle – but that would hold true for any black cab or minicab trip
- There was some anecdotal evidence that some drivers may not like UberPOOL much – but the reason for this was not made clear to the passengers

## Ridesharing - Views on Regulation

- It was generally thought that TfL regulated both black cabs and minicab
- But it was unclear to many who regulated Uber:
  - TfL?
  - DfT?
  - Self-regulation?
  - All three?
- Either way ridesharing services were not seen to need separate regulation
- Much of the ridesharing process could be selfregulated by the companies that were offering it
  - They would have to make it work well to be successful

## Ridesharing – Views on Regulation

- Any official regulation should be 'light touch'
  - Any regulation would add to costs
  - Uber would regulate itself well whether with normal Uber or UberPOOL as it is a private company that has to deliver for passengers if it wants to be successful
- However as the discussion continued some did start to think that a certain amount of regulation would be beneficial

## Ridesharing - Views on Regulation

#### • Some felt that:

- Drivers should have to have had some conflict resolution training – and that the company (Uber) should pay for this
- Passenger names should not be shared via the app with fellow passengers unless prior permission was given
- Panic buttons good for all drivers but especially for drivers offering ridesharing as there may be potential for more conflict due to strangers sharing

## Ridesharing – Views on Regulation

- It was also felt by some that regulation by an independent organization such as TfL could engender public confidence in ridesharing services
- The public could be made aware of TfL's role in this by a pop up window on the app prior to booking or a TfL sticker on a vehicle window

## Ridesharing – Views on Regulation

- There were some initiatives that people felt Uber should initiate themselves or be encouraged to do so by bodies like TfL, for example:
  - Offer vehicles that only picked up female passengers, especially at night, possibly with female drivers too
  - On mixed gender shared trips, allow women to opt to be dropped off last regardless of where they lived so as not to allow fellow passengers to know where they lived
  - Impress upon drivers that they should be moderators /interveners if something went wrong in their Ubers - they are the 'Captain' of the ship



## Ridesharing - Views on Regulation

- However these initiatives were less about official regulation and more about encouragement from bodies such as TfL
- Complaining about rides haring services such as UberPOOL was thought to be no more difficult than complaining about Uber or similar services in general
- Uber were seen as very good at addressing complaints in regards to fares

#### Ridesharing – Views on CCTV

- Views on having CCTV in ridesharing vehicles were mixed
- Some felt they would feel safer if there was CCTV
  - May put people off behaving badly
  - There would be clear evidence recorded if they did
- Others did not want it
  - Felt uncomfortable being filmed /invades personal privacy
  - Would do nothing to prevent things happening at the time if things did 'kick off'
- In the end most felt it should be offered as an option that passengers could choose to have or not have

#### Ridesharing — Views on CCTV

- There was general consensus that CCTV should be installed by the firm (Uber) and footage sent directly to them and only be accessible by them – not the driver
- It should be regulated by TfL and data protection bodies as to its use and how long it can be kept

#### Ridesharing — Views on the Future

- Most could see a future for ridesharing developing assuming the cost saving was motivating enough
- And only at specific times...
  - When travel time mattered less such as at the end of a night out when most in these groups were using UberPOOL
- And for others there would have to be greater sense of the service being regulated to address their concerns – safety, security etc.

## Ridesharing – Views on the Future

- It wasn't generally felt that rides haring would have much affect on other public transport
  - If you were happy to use the Night Bus you would still be happy to use it – still much cheaper than ridesharing options
- Ridesharing would be more likely to take journeys from solo black cab trips specifically



## Ridesharing – Views on the Future

- Other developments in public transport might inhibit the growth of rides haring, particularly the advent of the Night Tube
  - Could be quicker and cheaper to use than a black cab or minicab whether shared or not
- The idea of a similar ridesharing service being offered by black cabs was not seen to be of interest
  - Even if there was black cab ridesharing it was still seen to be very expensive
  - Black cabs were often hailed in the street so it was unclear how this sort of service might work anyway

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- Awareness of ridesharing and UberPOOL:
  - Only one company Uber is known to offer minicab rides haring in London via its UberPOOL option, although one respondent thought another company Lyft also now also offered it
  - Uber itself can be seen to be a category unto itself not a black cab or a minicab but an Uber
  - Awareness of Uber is largely driven by the offer of Promo codes discount vouchers – either to try it or when one recommends it to a friend who subsequently tries it
  - Awareness of the UberPOOL option was often generated simply by seeing the option on the Uber app and less by the use of Promo codes
- Understanding of UberPOOL:
  - People know the basic premise share a vehicle with a stranger for a reduction in your fare
  - But beyond that people largely just assume certain things about the service as opposed to know for sure how it works

- Initial reactions to the UberPOOL concept:
  - People had a variety of reactions to the idea of black cab/minicab rides haring depending on their experience and their degree of sociability
  - For those who had tried it cost was the main factor significant savings were possible
  - Some felt a little anxious the first time they tried it mainly due to a sense of 's ocial reserve'
  - Whilst others felt they would be unlikely to try it for a variety of reasons safety being a key one for women
  - Other reasons for not liking the idea of rides haring included having to share with potentially unpleasant fellow passengers, a sense of social reserve, possible harassment issues and security concerns

- Experience of UberPOOL:
  - For those that had tried UberPOOL their experience was universally positive
  - They had saved some money on their Uber for little if any inconvenience
  - The process all went very smoothly for most with only a few minor irritations and confusions
  - And although some had a few initial concerns when waiting for their Uber these concerns turned out to be unfounded
  - Experience of fellow passengers was universally positive with some interactions actually adding to the fun of the night
  - The only concerns expressed were fleeting and revolved around potential safety issues like fellow passengers knowing ones address
  - There were a few irritations and confusions about the process mainly around cancellations and the exact details of some elements of how it worked
  - But these were considered minor and accepted as 'par for the course'

- Ridesharing When and Why?
  - Ridesharing is seen as a good option when you want to save a bit or a lot of money but still want to get a black cab or minicab vehicle
  - And when the amount of time spent travelling is not of great importance (within reason, about 10-15 minutes extra)
- Ridesharing When and Why Not?
  - It is not for when you need to get somewhere quickly
  - Or for when cost savings are 'not enough'
  - Or when there are other convenient and even cheaper public transport options available

- Ridesharing Potential Benefits:
  - Saving money is the main reason people would consider ridesharing
  - Other potential benefits of the service such as environmental benefits and less congestion are 'nice to have' rather than really motivating
  - An unexpected benefit emerged through experience of using the service it could make a black cab or minicab journey more fun
- Black cab/minicab Ridesharing Issues and Concerns:
  - Women can have more concerns than men about the idea of ridesharing
  - Some women are particularly concerned about safety and harassment issues in general
  - 'S ocial reserve' was a concern for both women and men
  - Having to come into contact with strangers was not something people necessarily wanted
  - People were also concerned at potentially having an unpleasant experience
  - Or worse, actually being robbed



- Ridesharing Views on the Process:
  - The process itself, from booking to dropping off, did not seem to evoke concerns
  - But many just did not think about passenger levels, types of car, luggage levels etc.
  - They just assumed it would all be 'fine'
  - It was a surprise too many that fellow passengers would be informed of your name by the app
  - Some women in particular did not like this, it made them feel a bit uneasy
- Ridesharing Views on the Driver:
  - The driver was seen to have added responsibilities towards his passengers in a shared environment
  - Some feel the driver may need some training in conflict resolution to be able to intervene in any passenger disputes

- Ridesharing Views on Regulation:
  - Most were unsure who regulated Uber and therefore UberPOOL
  - Initially it was felt any official regulation should be 'light' anything heavy was unnecessary and would drive costs up
  - However as the discussion continued some started to feel that a certain amount of regulation would be good for ridesharing services
  - There were some initiatives that people would like to see companies such as Uber offering with ridesharing services such as an option for female only passengers
  - But it was more a case of encouraging them to do this rather than officially regulating on these sorts of matters
- Ridesharing Views on CCTV:
  - Views on CCTV varied widely
  - Some felt it would add to safety, others that it could breach personal privacy
  - Either way if CCTV was installed it should be owned and operated by the company not the driver



- Ridesharing Views on its Future:
  - Most could see black cab/minicab ridesharing developing and more people using it simply to save money on black cab/minicab journeys
  - They saw the business for ridesharing coming from solo black cab journeys as opposed to from other forms of public transport
  - However public transport initiatives such as the Night Tube were seen as something of a threat to ridesharing and black cab and minicab in general
  - A black cab ridesharing service was not thought to be of interest amongst these participants as would be too expensive

## The Impact of Apps on the black cab & minicab Markets

- For those using apps the market has fundamentally changed (Uber particularly)
- In fact, from the customer point of view the market can be categorised as follows:
  - Black Cabs, the traditional London black cab
  - Addison Lee a specific service which is positioned somewhere between a Black Cab and a minicab, with a focus on the business market
  - Uber through its scale and marketing reach Uber has successfully differentiated itself from other apps
  - Minicabs booked either using an app other than Uber, by phone or in a minicab office
  - Chauffeur drive a relatively niche product for special occasions
  - Unlicensed cabs that is, cabs that tout for business illegally.
- It seems that the spending on apps comes partly from user's budgets for social activities: this implies that in terms of transport it is not a 'zero-sum' game but that apps can expand the market

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