Programmes and Investment Committee

Date: 8 March 2017



Item: Members' Suggestions for Future Discussion Items

This paper will be considered in public

1 Summary

1.1 This paper presents the current forward programme for the Committee and explains how this is put together. Members are invited to suggest additional future discussion items for the forward plan. Members are also invited to suggest items for the Committee's induction session and for future informal briefings.

2 Recommendation

2.1 The Committee is asked to note the forward programme and is invited to raise any suggestions for future discussion items for the forward programme and for informal briefings.

3 Forward Plan Development

- 3.1 The Board and its Committees and Panels have forward plans. The content of the plans arise from a number of sources:
 - (a) Standing items for each meeting: Minutes; Matters Arising and Actions List; and any regular quarterly reports. For this Panel these are the Operational Performance Report and the Customer Service Report.
 - (b) Regular items (annual, half-year or quarterly) which are for review and approval or noting: Examples include the Annual Report and Accounts, Health, Safety and Environment Annual Report.
 - (c) Matters reserved for annual approval or review: Examples include taxi and private hire fees, taxi fares and tariffs, the treasury management strategy and policies on derivative investments.
 - (d) Programmes and Projects at a level requiring Committee approval or review prior to Board approval. These are scheduled following advice from the operating businesses.
 - (e) Items requested by Members: The Deputy Chair of TfL and the Chair of this Panel will regularly review the forward plan and may suggest items. Other items will arise out of actions from previous meetings (including meetings of the Board or other Committees and Panels) and any issues suggested under this agenda item.

4 Current Plan

4.1 The current plan is attached as Appendix 1. Like all plans, it is a snapshot in time and items may be added, removed or deferred to a later date.

List of appendices to this report:

Appendix 1: Programmes and Investment Committee Forward Plan.

List of Background Papers:

None

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Programmes and Investment Committee Forward Planner 2017

Membership: Prof Greg Clarke CBE (Chair), Dr Nelson Ogunshakin OBE (Vice Chair), Bronwen Handyside, Ron Kalifa, Dr Alice Maynard CBE, Dr Nina Skorupska CBE, Dr Lynn Sloman and Ben Story

| June 2017 | |
|--|--------------------------------------|
| Quarterly Programmes and Investment Report | Managing Directors |
| World Class Capacity Programme | Managing Director London Underground |
| LU stations (including SFA & LU Crossrail) | Managing Director London Underground |
| LU Infrastructure Renewals (incl power, cooling and L&E) | Managing Director London Underground |
| City Planning | Managing Director Planning |
| Programme Monitoring and Project Approvals | Chief Finance Officer |
| Crossrail Transition Update | Crossrail Sponsor Team |
| Crossrail Sponsor Board update | Chief Finance Officer |

| September 2017 | |
|--|--------------------------------------|
| Quarterly Programmes and Investment Report | Managing Directors |
| Major Stations | Managing Director London Underground |
| Four Lines Modernisation | Managing Director London Underground |
| LU Signalling and Communication Systems | Managing Director London Underground |
| Air Quality and Environment | Managing Director Surface Transport |
| Commercial Development | Director of Commercial Development |
| Tech and Data | Managing Director Customers, |
| | Communication & Technology |
| Programme Monitoring and Project Approvals | Chief Finance Officer |
| Crossrail Transition Update | Crossrail Sponsor Team |
| Crossrail Sponsor Board update | Chief Finance Officer |

| December 2017 | |
|--|--------------------------------------|
| Quarterly Programmes and Investment Report | Managing Directors |
| Deep Tube Programme | Managing Director London Underground |
| Northern Line Extensions | Managing Director London Underground |
| LU Signalling & Communication Systems | Managing Director London Underground |
| Programme Monitoring and Project Approvals | Chief Finance Officer |
| Crossrail Transition Update | Crossrail Sponsor Team |
| Crossrail Sponsor Board update | Chief Finance Officer |

Regular items:

- Quarterly Monitoring

 to include:
 - high-level progress update against the 20 grouped Investment Programme and Major Project items;
 - and specific approvals required in relation to programmes not on the deep-dive list for that meeting;
 - o identification of programmes about to issue tenders so Members can input;
 - IIPAG and Project Assurance commentary:
 - o use of delegated authority by Commissioner and Chief Finance Officer.
- 4/5 deep dive papers each meeting from the rolling programme of Investment Programme / Major Project items. Papers to seek annual approval for the programme.
- Crossrail 2 updates and authorities (if kept separate from the Major Project list).
- IIPAG Annual Report (past year) Work Plan and Budget (current year).
- Crossrail Sponsor Board updates

Addition items to be scheduled:

There will be a transition period as projects are included in Investment Programmes that go through an annual review and authority process. During that period, a number of projects will require Authorities ahead of the timetabled annual review and authority decision for the Investment Programme that they are aligned to.

- Elizabeth line progress (Managing Director London Underground)
- Crossrail 2 (progress) (Managing Director CR2)
- Night Tube future plans (Managing Director London Underground)
- New Tube for London update (Managing Director London Underground)
- Bakerloo line extension (Managing Director London Underground)
- Contracted Services Portfolio
- Assets Portfolio