

Agenda

Meeting: Board

Date: Thursday 17 March 2016

Time: 10.00am

**Place: Committee Rooms 4 and 5
City Hall, The Queen's Walk,
London, SE1 2AA**

Members

Boris Johnson MP (Chairman)
Isabel Dedring (Deputy Chair)
Peter Anderson
Sir John Armitt CBE
Sir Brendan Barber
Richard Barnes
Charles Belcher
Roger Burnley
Brian Cooke

Baroness Grey-Thompson DBE
Angela Knight
Michael Liebreich
Eva Lindholm
Daniel Moylan
Bob Oddy
Keith Williams
Steve Wright

Copies of the papers and any attachments are available on tfl.gov.uk [How We Are Governed](#).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat; telephone: 020 7983 4913 Shamus Kenny, Head of Secretariat; telephone: 020 7983 4913 email: ShamusKenny@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0845 604 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Wednesday 9 March 2016

**Agenda
Board
Thursday 17 March 2016**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Board held on 3 February 2016 (Pages 1 - 16)

General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 3 February 2016 and authorise the Chair to sign them.

4 Matters Arising, Actions List and Use of Delegated Authority (Pages 17 - 20)

General Counsel

The Board is asked to note the Actions List and the use of authority delegated by the Board.

5 Commissioner's Report (Pages 21 - 64)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 3 February 2016 and updates Members on significant projects and initiatives.

6 Operational and Financial Performance and Investment Programme Reports - Third Quarter, 2015/16 (Pages 65 - 228)

Chief Finance Officer

The Board is asked to note the Operational and Financial Performance and Investment Programme Reports for the third quarter of 2015/16, as recommended by the Finance and Policy Committee.

7 TfL Budget 2016/17 - To Follow

Chief Finance Officer

The Board is asked to approve the TfL Budget for 2016/17.

8 TfL Prudential Indicators 2015/16 to 2018/19 (Pages 229 - 240)

Chief Finance Officer

The Board is asked to approve revised limits for long term liabilities and total external debt for 2015/16, the TfL revised Prudential Indicators for 2015/16; the TfL Prudential Indicators for 2016/17 and the following two years; and the Treasury Indicators for 2016/17 and the following two years.

9 Private Hire Regulations Review – Circulated as a Separate Pack

Managing Director, Surface Transport

The Board is asked to approve changes to the regulations relating to Private Hire Vehicles.

This paper is provided in a separate pack.

10 Surface Transport Asset Renewals Programme (Pages 241 - 270)

Managing Director, Surface Transport

The Board is asked to agree additional Project Authority of £16.0m be approved for the year 2015/16 and approve Project Authority of £90.5m for the year 2016/17 to deliver the Surface Transport Asset Capital Programme, as recommended by the Finance and Policy Committee.

11 Cycling Vision Portfolio 2016-17 (Pages 271 - 300)

Managing Director, Surface Transport

The Board is asked to note the progress made to date on delivering the Cycling Vision Portfolio and the progress made in the last twelve months against the programme, as recommended by the Finance and Policy Committee.

12 New Tube for London Programme: Piccadilly Line Modernisation
(Pages 301 - 312)

Managing Director, London Underground and London Rail

The Board is asked to approve an increase in budgeted project authority to commence the procurement of new rolling stock and signalling systems for the Piccadilly line modernisation, deliver enabling works and to continue design development for the Bakerloo, Central and Waterloo & City line upgrades, as recommended by the Finance and Policy Committee.

13 Bank Station Capacity Upgrade (Pages 313 - 318)

Managing Director, London Underground and London Rail

The Board is asked to approve additional budgeted Project Authority to allow full implementation of the Bank Station Capacity Upgrade, as recommended by the Finance and Policy Committee.

14 Jubilee Line Upgrade 2 (Pages 319 - 324)

Managing Director, London Underground and London Rail

The Board is asked to approve additional budgeted authority of £69m increasing total Project Authority to £104.6m, as recommended by the Finance and Policy Committee.

15 Northern Line Upgrade 2 (Pages 325 - 330)

Managing Director, London Underground and London Rail

The Board is asked to approve additional budgeted authority of £7.892m increasing total project authority to £11.314m, as recommended by the Finance and Policy Committee.

16 London Overground Train Operating Concession (Pages 331 - 340)

Managing Director, London Underground and London Rail

The Board is asked to approve entry into the Concession Agreement and ancillary agreements with the successful bidder, as recommended by the Finance and Policy Committee.

17 New Advertising Agreement (Pages 341 - 358)

Director of Commercial Development

The Board is asked to approve entering into an agreement for the exploitation of TfL advertising estate and associated Financial and Procurement Authority, including for the purposes of any capital commitment by TfL under the Agreement, as recommended by the Finance and Policy Committee.

18 Crossrail - Project Delivery Partner Final Incentive Scheme (Pages 359 - 362)

Chief Finance Officer

The Board is asked to approve changes to the Project Delivery Partner Incentives to incorporate a revised Final Incentive Scheme, as recommended by the Finance and Policy Committee.

19 Crossrail - Extension of the Interim CRL Funding Payments Agreement with Network Rail (Pages 363 - 366)

Chief Finance Officer

The Board is asked to approve an extension of the Interim Crossrail Limited Funding Payments Agreement with Network Rail, as recommended by the Finance and Policy Committee.

20 Final Results of the 2015 Actuarial Valuation of the TfL Pension Fund (Pages 367 - 368)

Chief Finance Officer

The Board is asked to note the final results of the 2015 Actuarial Valuation of the TfL Pension Fund and to approve the proposed Recovery Plan.

21 Treasury Management Strategy 2016/17 (Pages 369 - 402)

Chief Finance Officer

The Board is asked to approve the proposed TfL Treasury Management Strategy for 2016/17, including the Investment Strategy 2016/17, the Borrowing Strategy 2016/17, the Risk Management Strategy 2016/17, the Counterparty Exposure Limits 2016/17 and the TfL Policy on Minimum Revenue Provision, as recommended by the Finance and Policy Committee.

22 Treasury Management and Derivative Investments Policies 2016/17
(Pages 403 - 418)

Chief Finance Officer

The Board is asked to approve the proposed TfL Treasury Management Policy Statement and Treasury Management Practices, future and reporting arrangements and the proposed TfL Group Policy relating to the use of Derivative Investments for 2016/17, as recommended by the Finance and Policy Committee.

23 Delegation to the Finance and Policy Committee of Matters Reserved to the Board (Pages 419 - 420)

General Counsel

The Board is asked to delegate to the Finance and Policy Committee authority to approve any matters reserved to the Board from 18 March to 18 July 2016.

24 Report of the meetings of the Finance and Policy Committee held on 16 February and 2 March 2016 (Pages 421 - 426)

Committee Chairman, Peter Anderson

The Board is asked to note the summary report.

25 Report of the meeting of the Audit and Assurance Committee held on 8 March 2016 (Pages 427 - 430)

Committee Chairman, Keith Williams

A list of the items being considered by the Committee is provided. An oral update will be provided at the meeting.

The Board is asked to note the summary report.

26 Report of the meeting of the Safety, Accessibility and Sustainability Panel held on 10 March 2016 (Pages 431 - 434)

Panel Chairman, Charles Belcher

A list of the items being considered by the Panel is provided. An oral update will be provided at the meeting.

The Board is asked to note the summary report.

27 Report of the Meeting of the Remuneration Committee held on 15 March 2016 (Pages 435 - 438)

Committee Chairman, Baroness Grey-Thompson DBE

A list of the items being considered by the Committee is provided. An oral update will be provided at the meeting.

The Board is asked to note the summary report.

28 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

29 Date of Next Meeting

Tuesday 19 July 2016 at 10.00am

30 Exclusion of Press and Public

The Board is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

Papers containing supplemental confidential or exempt information not included in the related item on Part 1 of the agenda.

31 New Tube for London Programme: Piccadilly Line Modernisation
(Pages 439 - 448)

Managing Director London Underground and London Rail

Exempt supplemental information relating to the item on Part 1.

32 Bank Station Capacity Upgrade (Pages 449 - 452)

Managing Director London Underground and London Rail

Exempt supplemental information relating to the item on Part 1.

33 Jubilee Line Upgrade 2 (Pages 453 - 458)

Managing Director London Underground and London Rail

Exempt supplemental information relating to the item on Part 1.

34 Northern Line Upgrade 2 (Pages 459 - 462)

Managing Director London Underground and London Rail

Exempt supplemental information relating to the item on Part 1.

35 London Overground Train Operating Concession (Pages 463 - 472)

Managing Director London Underground and London Rail

Exempt supplemental information relating to the item on Part 1.

36 New Advertising Agreement (Pages 473 - 498)

Director of Commercial Development

Exempt supplemental information relating to the item on Part 1.

37 Crossrail - Project Delivery Partner Final Incentive Scheme (Pages 499 - 508)

Chief Finance Officer

Exempt supplemental information relating to the item on Part 1.

38 Crossrail - Extension of the Interim CRL Funding Payments Agreement with Network Rail (Pages 509 - 510)

Chief Finance Officer

Exempt supplemental information relating to the item on Part 1.

39 Final Results of the 2015 Actuarial Valuation of the TfL Pension Fund (Pages 511 - 514)

Managing Director, London Underground and London Rail

Exempt supplemental information relating to the item on Part 1.

40 Treasury Management Strategy 2016/17 (Pages 515 - 520)

Chief Finance Officer

Exempt supplemental information relating to the item on Part 1.