

# Transport for London

## Minutes of the Meeting

Committee Rooms 4-5, City Hall, The Queen's Walk, London  
10.00am, Wednesday 21 July 2010

### Members

Boris Johnson	Chairman
Daniel Moylan	Deputy Chairman
Claudia Arney	Member
Charles Belcher	Member
Christopher Garnett	Member
Sir Mike Hodgkinson	Member
Judith Hunt	Member
Patrick O'Keeffe	Member
Kulveer Ranger	Member
Tony West	Member
Keith Williams	Member
Steve Wright	Member

### Staff

Steve Allen	Managing Director, Finance
David Brown	Managing Director, Surface Transport
Ian Brown	Managing Director, London Rail
Mike Brown	Managing Director, London Underground
Howard Carter	General Counsel
Stephen Critchley	Chief Finance Officer
Michèle Dix	Managing Director, Planning
Vernon Everitt	Managing Director, Marketing and Communications
Peter Hendy	Commissioner
Ellen Howard	Director of Corporate Governance
Richard Parry	Strategy and Commercial Director, London Underground
Clive Walker	Interim Director of Internal Audit
David Waboso	Capital Programmes Director Line Upgrades, London Underground
Shamus Kenny	Head of Secretariat

### **48/07/10      Apologies for Absence and Declarations of Interest**

Apologies for absence had been received from Peter Anderson, Baroness Grey-Thompson, Eva Lindholm, Bob Oddy and Steven Norris.

The following interests were declared: Daniel Moylan as Deputy Leader of the Royal Borough of Kensington and Chelsea, a director of the London Transport Museum and Chairman of Urban Design London; Sir Mike Hodgkinson as a non-executive director of

Crossrail Limited; Tony West as a member of Bexley Council's Public Transport Advisory Group; and Steve Wright on matters relating to private hire vehicles.

**49/07/10      Minutes of the Meeting held on 23 June 2010**

The minutes of the meeting held on 23 June 2010 were approved as a correct record and signed by the Chairman.

**50/07/10      Matters Arising and Actions List**

**The Actions List was noted.**

**51/07/10      Status of Jubilee Line Upgrade**

Mike Brown introduced the report, which updated Members on the current status of the Jubilee Line Upgrade (JLU) as at June 2010, prior to the acquisition of Tube Lines Limited (TLL) by TfL. The report also provided Members with information on the approach taken to design and testing; the proposed commissioning strategy; and the risks to completion of the upgrade and the potential impact on customers.

Serco Ltd (Serco) had independently reviewed the programme and progress of both the JLU and Northern Line Upgrade (NLU) programmes. Serco's report on the JLU agreed with the key findings of LU's report. TLL's new Chief Executive also supported the findings of both reports.

TfL's direct control of TLL and direct engagement with Thales meant relationships between the parties were improving, which would enable the JLU to be delivered in the most effective way. Once TfL had made a full assessment of the JLU programme, it would communicate a realistic date for its completion.

Members expressed their dissatisfaction with the legacy left by Tube Lines in relation to the Jubilee Line particularly because of the ongoing disruption to the travelling public.

The lessons learnt from the JLU would be shared with Crossrail and applied to the NLU. The direct relationship with Thales and a better approach to testing would ensure that the NLU programme was delivered with significantly fewer closures required. A report would be submitted to the Board on the progress of the NLU. A paper would also be submitted on the commercial levers available to TfL to incentivise the signalling contractor for the Sub Surface Lines. **[ACTION: Mike Brown]**

**The Board noted the report.**

**52/07/10     Any Other Business**

There being no further business, the meeting closed at 10.45am.

The next scheduled meeting would be held on Wednesday 22 September 2010 at 10.00am.

Chair: \_\_\_\_\_

Date: \_\_\_\_\_