

Enforcement Operations Agreement

Schedule 2

Finance Statement of Requirements

Service Operations Directorare Transport for London 4th Floor, Palestra 197 Blackfriars Road Southwark London SE1 8NJL

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STATEMENT OF REQUIREMENTS

STATEMENT OF REQUIREMENTS

This document, along with its appendices, is part of Schedule 2 (Statement of Requirements) of the Enforcement Operations Agreement. Schedule 2 provides the requirements for the Enforcement Operations, MIS, Finance, Interoperability and General Service Elements.

This document should be read in conjunction with other component documents of the Agreement as these play an integral part in understanding the requirements set out in this document.

Definitions of terms used in this document are contained in Schedule 1 (Definitions).

In meeting the Requirements set out in this Schedule 2: Statement of Requirements (Finance) the Service Provider shall at all times ensure that the Requirements are delivered in accordance with Clause 4 (*TfL Objectives*) of this Agreement.

The structure and layout of this document is ordered into sections. Each section has a heading with an introductory statement. This is followed by sub-headings containing requirements. Each requirement has two rows containing the following information (see example of layout of Statement of Requirements):

- Requirement number;
- Mandatory; and
- Requirement detail.

Example of Layout of Statement of Requirements

F1.1.1		Mandatory
Individual requ	uirements are located from here onwards.	

The Requirement number indicates the number of the individual Requirement and is made up of one (1) letter and three (3) numbers. The letter indicates the Statement of Requirements to which this requirement relates to (e.g. F= Finance). The first number relates to the section number, the second number relates to the sub-section and the third number relates to the Requirement number within that sub-section.

The Service Provider shall ensure that a mandatory Requirement is met.

Where a new requirement has been created it may have a letter added at the end of the requirement number, for example F 4.1.1b. The letter has been added to the requirement to ensure correct sequencing; it does not indicate a sub-requirement.

Introduction

The finance requirements outlined in this document relate to the management, recording and reporting of cash flows, income and debtors generated through the Enforcement Process. The finance requirements specify both the management and financial accounting requirements to enable TfL effective management control over the income generated by the Enforcement Process.

This section is applicable to Enforcement Operations and outlines the requirements for the provision of financial services to TfL, including but not limited to:

- Audit
- Banking & Fraud
- MIS
- Process & Control
- Reporting
- Security
- Staff and Training
- Standard and Policy
- Systems
- Testing

In addition to the requirements set out in this document, the Service Provider is also required to comply with all applicable Law, including any additional statutory financial requirements.

1 FINANCE

1.1 Audit

Access is required by internal and external TfL auditors to the Service System(s) and the Service Provider's systems and documents. Regular audits need to be carried out by the Service Provider in order to give assurance on the creditability of its operations, reporting and financial statements.

F1.1.1		Mandatory
The Service Provider shall (at no cost to TfL) co-operate fully with any TfL audit pursuant		
to Clause 36 (Audit and Inspection) including providing access to all relevant Service		
Provider documentation and personnel.		

F1.1.2		Mandatory
The Service Provider shall allow TfL access to all audit data, reports and results from		
audits commissioned by the Service Provider which relate (in whole or in part) to the		
Services.		

F1.1.3		Mandatory
		,
The Service Provider shall use a risk-based approach to routinely carry out internal audits		
to provide assurance that effective controls are in place. The Service Provider shall submit		
a plan for its audit programme to TfL for Assurance and provide TfL with access to the		
final report.		

F1.1.4		Mandatory
The Service Provider shall provide access to the Service System(s) and the Service		
Provider's systems and documents to TfL's internal and external Auditors when requested		
by TfL and such access shall be provided at the Service Provider's cost.		

1.2 Banking & Fraud

This section details the minimum requirements for the prevention and detection of fraud related to payments, and the controls required for authorising and securing cash receipts. This section is further supported by Schedule 32: Revenue Collection and Payment.

F1.2.1		Mandatory
The Service Provider shall deposit all Revenue into and make all payments from the		
Collection Accounts in accordance with Schedule 32: Revenue Collection and Payment.		

F1.2.2		Mandatory
The Service Provider shall ensure the Finance System(s) can record all Revenue		
deposited into the Collection Accounts.		

F1.2.3		Mandatory
The Service Provider shall ma	tch Dishonoured Cheques to the	e source transaction(s).

F1.2.4		Mandatory
The Service Provider shall ensure the Finance System(s) can match Dishonoured		
Cheques to the source transaction(s).		

F1.2.5		Mandatory
The Service Provider shall match Chargebacks to the source transaction(s).		

F1.2.6		Mandatory	
The Service Provider shall en	sure the Finance System(s) can	match Chargebacks to the	
source transaction(s).			

F1.2.7		Mandatory
The Service Provider shall (as necessary) process Refunds by BACs, credit and debit		
card, and as a backup solution via system and manual cheque.		

F1.2.8	Mandatory
The Service Provider shall en	the Finance System(s) can process Refunds made via
the following payment method	
- BACs;	
- Credit and debit card;	
- System cheque; and	
- Manual cheque.	

F1.2.9		Mandatory
The Service Provider shall co	mply with the latest version of th	e Payment Card Industry
Data Security Standard (PCI/I	DSS) or, where such standards	have been amended and/or
superseded, by the latest revisions or superseding standards. Any changes to the		
Services or Finance System(s) required to ensure compliance as a result of the PCI/DSS		
being amended or superseded will be borne by the Service Provider. All such changes		
will be completed to ensure compliance is maintained at all times and shall be completed		
within the implementation time specified by the Merchant Acquirer.		

F1.2.10		Mandatory
The Service Provider shall co	mply with the latest version of th	e Merchant Acquirer Best
Practice and Guidance (the current version as at the date of this Agreement is described		
in Appendix 13: Finance Best Practice).		
The Service Provider shall, w	here the Merchant Acquirer Best	t Practice and Guidance has

been amended and/or superseded by later revisions or superseding versions, obtain all correct later versions on the Merchant Acquirer's website.

F1.2.11		Mandatory
The Service Provider shall ensure that all debit and credit card payments are processed		
through the Merchant Acquirer.		

F1.2.12	Mandatory

The Service Provider shall ensure that the Finance System(s) process all debit and credit card payments via the Merchant Acquirer.

F1.2.13		Mandatory
The Service Provider shall de	sign and implement the Finance	System(s) to interact with
the Merchant Acquirer.		

F1.2.14		Mandatory
The Service Provider shall be	liable for any direct and indirect	loss or expense as a result
of failing to process transactions in accordance with the Merchant Acquirer Best Practice		
and Guidance. If the loss or expense is first charged to TfL, it shall be recharged to the		

Service Provider for payment.

F1.2.15		Mandatory
Prior to confirming payment w	ith a Customer, the Service Pro	vider shall authorise the
transactions with the Merchar	nt Acquirer.	

F1.2.16		Mandatory
The Service Provider shall ensure that prior to confirming payment with a Customer the		
Finance System(s) authorises the transactions with the Merchant Acquirer.		

F1.2.17	Mandatory
Not used	

F1.2.17A		Mandatory
The Service Provider shall ensure that the Finance System(s) can assign multiple		
Merchant Identifiers per payment channel and Contravention Type.		

F1.2.18	Mandatory
Not used	

F1.2.19						Mandatory
	_	 		-	 -	

The Service Provider shall implement the Account Updater Service.

F1.2.20	Mandatory
Not used	

F1.2.21 Mandatory

In the event of failure of a single Payment Authorisation, the Service Provider shall:

- (A) not accept the Penalty Charge Payment; and
- (B) for such Customer, only allow one more attempt of another Payment Authorisation for that Penalty Charge payment that day.

F1.2.21A		Mandatory
In the event of failure of a security check, the Service Provider shall:		
(A) not accept the Penalty Charge Payment; and		

(B) for such Customer, only allow one more attempt of another Payment Authorisation for that Penalty Charge payment that day.

F1.2.22		Mandatory
The Service Provider shall explain all secure validation methods used in relation to		
payments on the TfL's Websit	e.	

F1.2.23		Mandatory
The Service Provider shall ref	ain the confirmation of receipt o	f the complete APACS file of
authorisations for all transacti	ons from the Merchant Acquirer	

F1.2.24		Mandatory	
The Service Provider shall ensure that the Finance System(s) retains the complete			
APACS file of authorisations for all transactions from the Merchant Acquirer.			

F1.2.25	Mandatory
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The Service Provider shall have a manual process for the banking of cash and cheques.

F1.2.26		Mandatory
The Service Provider shall en	sure that the Finance System(s)	accepts the manual input of
cash and cheques and assign	is such payment against a VRM.	

F1.2.27 Mandatory

The Service Provider shall design and operate a process to control the handling, issue, authorisation, audit and secure storage of manual cheques.

F1.2.28	Mandatory
Not used	

F1.2.29	Mandatory
Not used	

F1.2.30		Mandatory
The Service Provider shall process Chargebacks and requests for information regarding		
Chargebacks within the timescales specified by the Merchant Acquirer.		

F1.2.31		Mandatory
The Service Provider shall ensure the Finance System(s) can process Chargebacks		
received from the Merchant Acquirer.		

F1.2.32		Mandatory
The Service Provider shall maintain a fraudulent activities log ensuring that all fraudulent		
activities are recorded as soon as the fraudulent activity is detected.		

F1.2.33		Mandatory
The Service Provider shall en	ure that the Finance System(s)	can log all fraudulent

activities immediately upon detection.

F1.2.34		Mandatory
The Service Provider shall ensure that the Finance System(s) can link a fraudulent activity		
to a Customer and Registered Keeper/Person Liable.		

F1.2.35MandatoryThe Service Provider shall use the information in the fraudulent activities log before
processing Chargebacks and Refunds.

F1.2.36		Mandatory
The Service Provider shall ensure the provision and management of a fraud risk		
management process and must submit a Fraud Reduction Plan in accordance with Annex		
D of Schedule 32: Revenue Collection and Payment.		

F1.2.37		Mandatory
The Service Provider shall ensure that the Service System(s) can block the authorisation		
of individual debit and credit card numbers and ranges of card numbers as fraud		
preventative measures.		

F1.2.38		Mandatory
The Service Provider shall em	ploy robust fraud screening sof	ware and system processes
with business specific fraud rules tailored for TfL. The Service Provider shall ensure that		
all debit and credit card transactions are screened by this software before a payment is		
accepted.		

F1.2.39		Mandatory
The Service Provider shall ensure the Service System(s) can prevent payment		
authorisation after a Parameterised number of Chargebacks are requested on the same		
card within a Parameterised period.		

F1.2.40		Mandatory
The Service Provider shall ensure the Service System(s) maintains an audit trail of all		
transactions processed.		

F1.2.41		Mandatory
The Service Provider shall en	sure the Service System(s) reco	ords the Customer's system
IP address for all online transactions for fraud analysis.		

F1.2.42		Mandatory
The Service Provider shall comply with the fraud prevention best practices set out in		
Appendix 13: Finance Best Practice.		

F1.2.43		Mandatory
The Service Provider shall co	nduct security checks on all deb	it and credit cards including
cardholder address verification, in accordance with Schedule 32: Revenue Collection and		
Payment.		

F1.2.44		Mandatory
The Service Provider shall ensure that Service System(s) have the functionality to activate		
and deactivate the cardholder address verification when directed by TfL by a direct		
command from the Service System(s) command control interfaces.		

F1.2.45		Mandatory
The Service Provider shall ensure that the Finance System(s) can switch off the		
cardholder address verificatio	n as requested by TfL.	

F1.2.46	Mandatory
Not used	

F1.2.47	Mandatory
Not used	

F1.2.48		Mandatory
The Service Provider shall en	sure the Finance System(s) allo	cates a unique Merchant
Identifier to each originating merchant so that transactions can be traced to the originating		
merchant and such merchant's service system.		

F1.2.49	Mandatory
Not used	

1.3 MIS

The Service Provider shall ensure that comprehensive financial data is accessible through the Management Information System solution, to enable ad hoc access to data for decision support and reporting.

F1.3.1		Mandatory
The Service Provider shall on	sure that the Master Key(s) inclu	uded in financial transactions

The Service Provider shall ensure that the Master Key(s) included in financial transactions are made available in the MIS.

F1.3.2		Mandatory
The Service Provider shall integrate all Financial Data contained in the Service Provider's		
systems into the MIS.		

F1.3.3		Mandatory
The Service Provider shall notify TfL and resolve any reconciliation differences between		
Financial Data in the MIS and Financial Data in the Finance System(s) immediately.		

F1.3.4		Mandatory
The Service Provider shall ensure that Financial Data sourced from the Finance		
System(s) is synchronised with the MIS.		

F1.3.5		Mandatory
The Service Provider shall ensure that the Finance System(s) reconcile all Financial Data		
with MIS at the Parameterised frequency specified by TfL from time to time.		

F1.3.6		Mandatory
The Service Provider shall red	concile Financial Data with the M	IIS at the request of TfL.

1.4 Process & Control

The Service Provider shall obtain TfL Approval of the design of any finance procedures, processes and controls for assurance purposes. This section details the specific controls and processes required in order to operate the Enforcement Process effectively.

F1.4.1		Mandatory
The Service Provider shall en	sure that all Financial Data prov	ided to TfL is complete,
correct and consistent with the underlying operational activity.		

F1.4.2		Mandatory
The Service Provider shall produce and maintain an issues log detailing all discrepancies		
in the Financial Data. This sha	all be provided to TfL at the end	of each Period.

F1.4.3		Mandatory
The Service Provider shall submit the design of all procedures, processes and controls		
relating to Financial Data to TfL for Assurance (prior to implementation).		

F1.4.4		Mandatory
The Service Provider shall maintain a system of internal controls to provide the right level		
of checks and balances to verify reconciliation of Financial Data.		

F1.4.5		Mandatory
The Service Provider shall en	sure that the Finance System(s)	contain a system of internal
controls to provide the right level of checks and balances to verify reconciliation of		
Financial Data.		

F1.4.6		Mandatory
The Service Provider shall document and perform Periodic checks and reconciliations to		
prove the completeness and integrity of Data entered into the Finance System(s).		

F1.4.7		Mandatory	
The Service Provider shall op	The Service Provider shall operate a system of control accounts for the Debtors and		
Creditors ledgers, and shall reconcile the details in the subsidiary ledgers to the control			
accounts at each Period end. This reconciliation shall be documented, and made available			
to TfL on request (at no cost t	o TfL).		

F1.4.8		Mandatory
The Service Provider shall ke	on a log of all Customore who re	aularly make navmonte

The Service Provider shall keep a log of all Customers who regularly make payments under or over the requested amount. The frequency and amount of the difference shall both be system configurable. This log shall be made available to TfL on request (at no cost to TfL).

F1.4.9		Mandatory
The Service Provider shall ensure the Finance System(s) shall maintain a log of		
Customers who have made a Parameterised number of payments above a Parameterised		
value.		

F1.4.10		Mandatory
The Service Provider shall ensure the Finance System(s) shall maintain a log of		
Customers who have made a Parameterised number of payments below a Parameterised		
value.		

F1.4.11		Mandatory
The Service Provider shall use the log as described in F1.4.8 for monitoring money		
laundering and shall ensure that all irregularities are thoroughly investigated and actioned.		

F1.4.12		Mandatory
The Service Provider shall design and implement processes, procedures and controls to		
ensure that Revenue is recorded against the correct Customer with the Revenue banked		
completely and accurately.		

F1.4.13		Mandatory
The Service Provider shall ensure the Finance System(s) shall record the receipt of		
payments against a Custome	r.	

F1.4.14		Mandatory	
The Service Provider shall en	The Service Provider shall ensure that appropriate procedures, which shall be		
documented by the Service Provider and submitted to TfL for Assurance (prior to			
implementation) are implemented to ensure:			
- Segregation of Duties between staff with any input into Financial Data;			
 internal independent review of the Financial Reports; and 			
- appropriate supervision of staff,			
to safeguard the integrity of the financial processes.			

F1.4.15		Mandatory
The Service Provider shall ensure the Finance System(s) shall restrict security		
permissions based on User roles in accordance with Schedule 14: Security.		

F1.4.16		Mandatory
The Service Provider shall (at no cost to TfL) amend Financial Reports to correct all		
inaccuracies and missing data as requested by TfL from time to time (including re-issuing		
Period end accounts reports v	where required).	

F1.4.17		Mandatory	
The Service Provider shall do	The Service Provider shall document the 'Camera to Cash' processes within their remit,		
showing end to end process flows and key controls as designed and implemented by the			
Service Provider. This documentation shall be provided to TfL to support the annual			
external audit process, and shall be updated by the Service Provider annually to include			
all updates and changes.			

F1.4.18	Mandatory
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The Service Provider shall produce finance user guides and finance process documents on how they will assure their operation and submit such guides and process documents to TfL for Assurance, and (when Assured) comply with such guides and process documents.

F1.4.19MandatoryThe Service Provider shall design and implement processes and procedures that ensure
that the policies and controls relating to all Finance System(s) meet the terms of this
Agreement and minimise Financial Risks and Operational Risks.

F1.4.20		Mandatory
The Service Provider shall ensure that there are robustly designed controls for all batch		
processing. This will include the use of batch totals and Segregation of Duties applied to		
ensure the completeness and accuracy of Financial Data.		

F1.4.21		Mandatory
The Service Provider shall ensure all processed payments are traceable to a Vehicle		
Usage Record and to a Customer and the associated Customer Data.		

F1.4.22		Mandatory
The Service Provider shall en	sure the Finance System(s) sha	Il associate a processed
Payment, with the following:		
- a Customer; and		
- a Vehicle Usage Record.		

F1.4.23		Mandatory	
The Service Provider shall de	The Service Provider shall design and operate processes to recover outstanding debts in		
the event of the following:			
- Dishonoured Cheques;			
- Chargebacks; and			
- failed credit and debit card	transactions.		

F1.4.24		Mandatory
The Service Provider shall en	sure the Finance System(s) sha	II identify outstanding debts
which have resulted from the following events:		
- Dishonoured Cheques;		
- Chargebacks; and		
- failed credit and debit card	transactions.	

 F1.4.25
 Mandatory

 The Service Provider shall ensure that all Customer transactions are cross referenced to

related documents, transactions, and authorisations in order to meet its reporting

obligation set out in Schedule 32: Revenue Collection and Payments.

F1.4.26		Mandatory
The Service Provider shall en	sure the Service System(s) can	record partial payments
against debts.		

F1.4.27		Mandatory
The Service Provider shall en	sure the Service System(s) can	link a partial payment to a
debt incurred by a Customer.		

F1.4.28		Mandatory
The Service Provider shall ha	ve processes to account for and	differentiate between
Penalty Charge Cancellations and Write-Offs in accordance with the Penalty Charge		
Write-Off Policy set out in Appendix 14 of Schedule 2: Statement of Requirements and		
shall submit such processes t	o TfL for Approval.	

F1.4.29		Mandatory
The Service Provider shall en	sure that the Finance System(s)	shall differentiate between a
Penalty Charge Cancellation and a Write-Off in accordance with the Penalty Charge		
Write-Off Policy set out in Appendix 14 of Schedule 2: Statement of Requirement and in		
accordance with a process the	at has been Approved by TfL.	

F1.4.30		Mandatory
The Service Provider shall co	mpletely and accurately record t	he following:
- Refunds;		
- Penalty Charge Cancellati	ons;	
- Write-Offs; and		
- Adjustments,		
for the Enforcement Process	against the correct receivable ac	count in the Finance
System(s).		

F1.4.31		Mandatory
The Service Provider shall en	sure that the Finance System(s)	posts an entry to a general
ledger account as specified by	y TfL for the following:	
- Refunds;		
- Penalty Charge Cancellation	ons;	
- Write-Offs; and		
- Adjustments.		

F1.4.32		Mandatory
The Service Provider shall de	sign and operate processes to e	ensure that Refunds can be
made for the following:		
- Overpayments and		
- Penalty Charge payment e	rrors.	

F1.4.33		Mandatory
The Service Provider shall en	sure that the Finance System(s)	shall record the reason for a
Refund as being due to one o	f the following:	
 Overpayment and 		
- Penalty Charge payment e	rror.	

F1.4.34		Mandatory
The Service Provider shall en	sure Refund statements referen	ce in all cases the Refund

reason, amount and unique references that apply to each specific transaction.

F1.4.35		Mandatory
The Service Provider shall ensure that the Finance System(s) link a unique reference		
number to each transaction.		

F1.4.36MandatoryThe Service Provider shall ensure that the Refund statement produced by the FinanceSystem(s) to be sent to the Customer displays the unique Refund reference number,amount and the reason for the Refund for each transaction.

F1.4.37MandatoryThe Service Provider shall implement a process which has been Approved by TfL for
dealing with unbanked refund cheques greater than six (6) months from when they were
issued and the stopping of issued cheque payments.

F1.4.38		Mandatory
The Service Provider shall ensure that the Finance System(s) can identify unbanked		
refund cheques that are greater than six (6) months from when they were issued.		

F1.4.39		Mandatory
The Service Provider shall en	sure that the Finance System(s)	can prevent new cheques
from being issued to a Customer if the previous issued cheque was not banked within six		
(6) months of issue.		

F1.4.40		Mandatory
The Service Provider shall no	t process any Goodwill payment	s without obtaining prior
authorisation from TfL. The Service Provider shall record any Goodwill payments which		
have been made. If TfL authorises (or requires) Goodwill payments in connection with a		
breach of this Agreement by, or negligence of, the Service Provider, the Service Provider		
shall bear the cost of all such payments (and shall reimburse TfL for the same).		

F1.4.41		Mandatory
The Service Provider shall en	sure the Debtor control account	in the balance sheet will be
the net of all recognised incor	ne, less the Revenue from all Cu	ustomers.

F1.4.42		Mandatory
The Service Provider shall en	sure that the Finance System(s)	allocates all recognised
income minus Revenue from all Customers to the Debtor control account in the balance		
sheet.		

F1.4.43		Mandatory
The Service Provider shall en	sure that all monitoring and conf	rols are subject to a
continued review throughout the Term at no additional cost to TfL. The Service Provider		
shall provide a report containing the key Financial Risks and mitigating controls to TfL on		
a quarterly basis for Assurance	æ.	

F1.4.44		Mandatory
The Service Provider shall no	t process Customer Refunds if t	he amount to be refunded is
greater than the Parameterised Refund Threshold without first obtaining written		
authorisation from TfL.		

F1.4.45		Mandatory
The Service Provider shall en	sure that the Finance System(s)	only processes a Customer
Refund if prior written authorisation is obtained from TfL where the amount to be refunded		
is greater than the Parameterised Refund Threshold.		

F1.4.46		Mandatory
The Service Provider shall pro	ocess Refunds to Customers fro	m different Collection
Accounts configurable by Cor	travention Type.	

F1.4.47		Mandatory
The Service Provider shall en	sure that the Finance System(s)	shall process Refunds to
		- · · -

Customers from different Collection Accounts configurable by Contravention Type.

F1.4.48	Mandatory
Not Used	

F1.4.49		Mandatory
The Service Provider shall en	ure a paperless process for all	correspondences related to

manual payments.

F1.4.50	Mandatory
Not Used	

F1.4.50A	Mandatory
Not Used	

F1.4.51	Mandatory
Not Used	

F1.4.52	Mandatory
Not Used	

F1.4.53	Mandatory
Not Used	

F1.4.54		Mandatory
The Service Provider shall ensure the Finance System(s) assigns a unique code to each		
payment channel, and shall record this code against all transactions using this payment		
channel.		

F1.4.55		Mandatory
The Service Provider shall en	sure the Finance System(s) ass	igns a unique code to each
payment method, and shall record this code against all transactions using this payment		
method.		

F1.4.56		Mandatory
The Service Provider shall ensure that the Finance System(s) assigns a unique code to		
each type of Payment, including separate codes for Refunds of payments where		
appropriate.		

F1.4.57	Mandatory
Not Used	

F1.4.58	Mandatory
Not used	

F1.4.59		Mandatory
The Service Provider shall actively manage the Debtor's account structure, and shall		
ensure there are no duplicate or ambiguous Registered Keeper/Person Liable details, and		
that VRMs are accurately mapped to the correct Registered Keeper/Person Liable.		

F1.4.60		Mandatory
The Service Provider shall ensure that the Finance System(s) shall modify the Debtors		
account structure when required by TfL (at no cost to TfL).		

F1.4.61		Mandatory
The Service Provider shall migrate any Data history to the Service Provider's system,		
including any financial or operational Data necessary to support the ongoing operation of		
the Enforcement Process in accordance with the Migration Strategy.		

	Mandatory	
ovide TfL access to the Service	Provider's Systems to	
investigate accounts, transactions and images on a read only basis in accordance with		
Schedule 34: TfL Policies.		
	ovide TfL access to the Service	

F1.4.63		Mandatory
The Service Provider shall ensure selected TfL users have read only access to the		
Finance System(s).		

F1.4.64		Mandatory
The Service Provider shall ensure that it designs and submits to TfL for Assurance, then		
(when Assured) implements and audits an appropriate financial control structure.		

F1.4.65	Mandatory
Not Used	

1.5 Reporting

Management and financial reporting requirements (including frequency and scope) are detailed in this section which is supported by Schedule 32, Annex A (Financial Reports).

F1.5.1		Mandatory
The Service Provider shall ensure that Service Provider Personnel responsible for		
managing the Finance Function attend Periodic meetings with TfL during the Operational		
Phase.		

F1.5.2		Mandatory
The Service Provider shall co	mmunicate all limitations, errors	, missing data and
anomalies in the underlying Financial Data to TfL immediately.		

F1.5.3		Mandatory	
The Service Provider shall en	The Service Provider shall ensure that all accounting journals are at all times created		
using the latest version of the TfL journal upload template and in a format compatible with			
uploading to TfL SAP FI/CO system (which as at the date of this Agreement is a CSV file).			
The TfL journal upload template will be provided by TfL to the Service Provider from time			
to time.			

F1.5.4		Mandatory
The Service Provider shall ensure that the Finance System(s) shall import journal entries		
from a journal upload template which is at all times in the latest version of the TfL upload		
template and in a format compatible with uploading to TfL SAP FI/CO system(which as at		
the date of this Agreement is	a CSV format).	

F1.5.5	Mandatory

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The Service Provider shall ensure that the Finance System(s) shall maintain all previous versions of journal upload templates for back up purposes.

F1.5.6		Mandatory
The Service Provider shall ensure that all Financial Data is recorded in the Functional		
Currency of TfL which as at the date of this Agreement is pounds sterling (GBP).		

F1.5.7		Mandatory
The Service Provider shall ensure that the Finance System(s) records all Financial Data in		
the Functional Currency of TfL which as at the date of this Agreement is pounds sterling		
(GBP).		

F1.5.8		Mandatory
The Service Provider shall provide TfL with a detailed breakdown of income and debtor		
figures to enable management control and analysis in accordance with Schedule 32:		
Revenue Collection and Payment.		

F1.5.9		Mandatory
The Service Provider shall perform a daily Bank Reconciliation for each Collection		
Account, and shall explain and resolve any reconciling differences, and post any		
necessary journals to account for differences identified.		

F1.5.10		Mandatory
The Service Provider shall ensure that the Finance System(s) generates a daily Bank		
Reconciliation for each Collection Account.		

F1.5.11		Mandatory
The Service Provider shall provide each Bank Reconciliation to TfL daily in accordance		
with Schedule 32: Revenue Collection and Payment.		

F1.5.12		Mandatory
The Service Provider shall append an electronic copy of the relevant TfL bank statement		
to each Bank Reconciliation.		

F1.5.13MandatoryThe Service Provider shall ensure the Finance System(s) appends an electronic copy of
the relevant TfL bank statement to each Bank Reconciliation.

F1.5.14		Mandatory
The Service Provider shall ensure the Risk Register includes financial risks and		
documented mitigations and controls from time to time.		

F1.5.15		Mandatory
The Service Provider shall provide a summary and detailed report of aged Debtors		port of aged Debtors
including bad debt report on the first Working Day after the end of each Period in		
accordance with Schedule 32: Revenue Collection and Payment.		

F1.5.16		Mandatory
The Service Provider shall ensure that the Finance System(s) generates a summary		
report of aged Debtors including bad debt and provides this to TfL on the first Working		
Day after each Period end.		

F1.5.17		Mandatory
The Service Provider shall ensure that the Finance System(s) generates a detailed report		
of Debtors and provides this to TfL on the first Working Day after each Period end.		

F1.5.18		Mandatory
The Service Provider shall provide Financial Reports and journals relating to each Period		
to TfL by the end of the first Working Day following the end of the Period, in accordance		
with Schedule 32: Revenue Collection and Payment.		

F1.5.19		Mandatory
The Service Provider shall en	sure that the Finance System(s)	generates all Financial
Reports and journals and provides them to TfL by the end of the first Working Day		
following the end of the Period.		

F1.5.20MandatoryThe Service Provider shall provide Financial Reports separating each different Scheme in
accordance with Schedule 32: Revenue Collection and Payment.

F1.5.21	Mandatory
Not Used	

F1.5.22	Mandatory
Not Used	

F1.5.23		Mandatory
The Service Provider shall provide the Financial Reports in accordance with Schedule 32:		
Revenue Collection and Payn	nent.	

F1.5.24		Mandatory
The Service Provider shall ensure that the Finance System(s) shall generate Financial		
Reports in accordance with Schedule 32: Revenue Collection and Payment.		

F1.5.25		Mandatory
The Service Provider shall ensure Financial Reports are provided in the format specified		
n Schedule 32: Revenue Collection and Payment.		

F1.5.26		Mandatory
The Service Provider shall en	sure that the Finance System(s)	shall generate all Financial
Reports in the format specified in Schedule 32: Revenue Collection and Payment.		

F1.5.27		Mandatory
The Service Provider shall ensure that amounts held in Suspense Accounts are identified		
and resolved in accordance with Schedule 32: Revenue Collection and Payment.		

F1.5.28		Mandatory
The Service Provider shall rec	cord Gross Income separately free	om any expenses and bank
charges incurred by debit and credit card clearing organisations and debt collection		
agencies.		

F1.5.29		Mandatory
The Service Provider shall pro	ovide TfL ad-hoc extracts of the	Financial Reports within two
(2) Working Days of the request being issued by TfL.		

F1.5.30		Mandatory
The Service Provider shall adopt the accounting periods of TfL and shall complete period		
end reporting by the end of one (1) Working Day following each Period end.		

F1.5.31		Mandatory
The Service Provider shall ensure that the Finance System(s) shall adopt the Periods, in		
accordance with Schedule 32: Revenue Collection and Payment.		

F1.5.32		Mandatory
The Service Provider shall us	e the migrated Data in accordan	ce with the Migration
Strategy to explain accounting results for years prior to the date of this Agreement where		
requested by TfL.		

F1.5.33		Mandatory
The Service Provider shall incorporate Data history into Financial Reports, where		
requested by TfL and in accordance with Annex A of Schedule 32: Revenue Collection		

and Payment.

F1.5.34		Mandatory
The Service Provider shall make changes to the Financial Reports (including reporting		
classifications) where requested by TfL from time to time (at no cost to TfL).		

F1.5.35	Mandatory

The Service Provider shall provide operating cash flows for each Contravention Type which include the following:

- receipts from Penalty Charge payments (including as a result of Enforcement Action);
- payments to Customers for Refunds; and
- other relevant cashflow transactions including Chargebacks.

F1.5.36		Mandatory
The Service Provider shall en	sure that the Finance System(s)) shall generate an operating
cash flow statement which includes:		

- receipts from Penalty Charge payments (including as a result of Enforcement Action);
- payments to Customers for Refunds; and
- other relevant cashflow transactions including Chargebacks.

F1.5.37		Mandatory
The Service Provider shall en	sure that the Finance System(s)	generates and provides to
TfL a report of Customer Refunds, in accordance with Schedule 32: Revenue Collection		
and Payment.		

F1.5.38		Mandatory
The Service Provider shall identify and investigate unusual Refund patterns and shall		
immediately notify TfL of such events.		

F1.5.39	Mandatory

The Service Provider shall generate and provide to TfL an exception report to confirm receipt of Bailiff and EDRA files.

F1.5.40		Mandatory
The Service Provider shall ensure that the Finance System(s) shall confirm receipt of files		
from the Bailiffs and EDRA.		

F1.5.41		Mandatory
The Service Provider shall en	sure Bailiff and EDRA files can I	be accessed by TfL.

1.6 Security

The requirements in this section are additional to the Security Requirements outlined in Schedule 14: Security.

F1.6.1		Mandatory
The Service Provider shall su	bmit to TfL for Asurance, and (w	hen Assured) comply with,
security procedures to safeguard all books and records in accordance with Schedule 14:		
Security.		

F1.6.2		Mandatory
The Service Provider shall ensure the Finance System(s) conforms to Schedule 14:		
Security.		

F1.6.3		Mandatory
The Service Provider shall en	sure that staff are assigned app	ropriate levels of access to
the Service System(s), and that Personnel access to Data is revoked for a Supplier		
Person when that Supplier Person leaves or changes roles, in accordance with Schedule		
14: Security.		

F1.6.4		Mandatory
The Service Provider shall review User system access to Data in accordance with		
Schedule 14: Security.		

1.7 Staff and Training

The Service Provider shall ensure that all Service Provider Personnel have all relevant and required skills and knowledge through training and experience to enable them to perform their duties competently.

F1.7.1	Mandatory

The Service Provider shall ensure that Service Provider Personnel responsible for managing the Finance Function are Qualified Accountants holding a current recognised Chartered Accounting Qualification and (at no additional cost to TfL) are fully trained to enable them to perform their duties competently.

The Service Provider shall ensure that such Service Provider Personnel are fully involved during the Implementation Phase and the Operational Phase.

F1.7.2		Mandatory
The Service Provider shall no	minate a dedicated Qualified Ac	countant who is responsible
for managing the financial deliverables under this Agreement in accordance with Schedule		
11: Employees and Key Perso	onnel.	

F1.7.3		Mandatory
The Service Provider shall (at	no additional cost to TfL) provid	le annual internal fraud
detection and prevention training to all Service Provider Personnel involved in processing		
payments, Refunds and Chargebacks.		

F1.7.4		Mandatory
The Service Provider shall (at	no additional cost to TfL) provid	le anti-money laundering
training to all new staff, and shall provide refresher training for existing staff.		

	-	-
F1.7.5		Mandatory

The Service Provider shall maintain and provide to TfL upon request a training log, to demonstrate that all Service Provider Personnel have received the appropriate training.

1.8 Standard and Policy

These requirements outline the standards and policies to be used for the preparation of financial statements, recording and processing of transactions, and other financial management activities.

F1.8.1		Mandatory
The Service Provider shall adopt the Chart of Accounts for all record keeping in		
accordance with Annex B of Schedule 32: Revenue Collection and Payments.		

F1.8.2		Mandatory
The Service Provider shall en	sure that the Finance System(s)	use the Chart of Accounts
for maintaining general ledger account hierarchies in accordance with Annex B of		
Schedule 32: Revenue Collect	tion and Payments.	

F1.8.3	Mandatory
Not Used	

F1.8.4		Mandatory
The Service Provider shall pro	ocess all accounting transactions	s within the relevant Periods.
Where transactions are missing the reason(s) and value shall be disclosed to TfL in		
writing by the Service Provide	r immediately.	

F1.8.5		Mandatory
The Service Provider shall en	sure that the Finance System(s)	processes all accounting
transactions in accordance w	th the Periods.	

F1.8.6	Mandatory

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The Service Provider shall comply with International Financial Reporting Standards (IFRS).

F1.8.7		Mandatory
The Service Provider shall comply with changes to accounting policies as required by TfL		
in accordance with the Change Control Request Procedure.		

F1.8.8		Mandatory
The Service Provider shall en	sure that the Finance System(s)	is updated with changes to

accounting policies as required by TfL in accordance with the Change Control Request Procedure.

F1.8.9		Mandatory
The Service Provider shall co	mply with ISA 402 and where su	ch standards have been
amended and/or superseded, by the latest revisions or superseding standards and		
working practices.		

F1.8.10		Mandatory
The Service Provider shall co	mply with ISAE3402 and where	such standards have been
amended and/or superseded, by the latest revisions or superseding standards and		
working practices.		

F1.8.11		Mandatory
The Service Provider shall ensure that income from the Enforcement Process is		
recognised when a Contravention Type is committed and at each stage of the Notice		
Processing Lifecycle.		

F1.8.12		Mandatory
The Service Provider shall apply an income provision where income from the Enforcement		
Process is overstated due to expected future Penalty Charge Cancellations.		

F1.8.13		Mandatory
The Service Provider shall ensure that the Finance System(s) can apply an income		
provision to a general ledger account where income from the Enforcement Process is		
overstated.		

 F1.8.14
 Mandatory

 The Service Provider shall calculate the Bad Debt Provision at each Period end, using a method Approved by TfL.

F1.8.15		Mandatory
The Service Provider shall ensure that the Finance System(s) calculates Bad Debt		
Provisions at each Period end using a method Approved by TfL.		

F1.8.16		Mandatory
The Service Provider shall ensure that bad debts are Written-Off in the Debtors control		
account in accordance with the Penalty Charge Write Off Policy set out in Appendix 14 of		
Schedule 2: Statement of Requirements.		

F1.8.17		Mandatory
The Service Provider shall ensure that the Finance System(s) shall Write-Off bad debts to		
Debtors control account in accordance with the Penalty Charge Write Off Policy set out in		
Appendix 14 of Schedule 2: Statement of Requirements.		

F1.8.18		Mandatory
The Service Provider shall not Refund more than was originally paid by the Customer,		
unless the Refund is a Goodwill Payment which has been authorised by TfL in advance.		

F1.8.19		Mandatory
The Service Provider shall ensure that the Finance System(s) prevents a Refund from		
being issued to a Customer where the value is greater than the original amount paid,		
unless the Refund is a Goodwill Payment which has been authorised by TfL in advance.		

F1.8.20		Mandatory
The Service Provider shall define a separate functionality to make Goodwill payments to		
Customers.		

F1.8.21		Mandatory
The Service Provider shall en	sure that the Finance System(s)	shall process Goodwill
payments to Customers.		

F1.8.22		Mandatory
The Service Provider shall en	sure that the Finance System(s)	logs all Data provided to the
Metropolitan Police Authority.		

1.9 Systems

The Service Provider shall provide an accounting system with ledger, complimentary to the payments and operations systems, with functionality as stipulated in the below requirements.

F1.9.1MandatoryThe Service Provider shall ensure that all summarised financial and operational Data can
be traced back to the original transactions.

F1.9.2		Mandatory
The Service Provider shall provide an accounting system with general ledgers.		

F1.9.3		Mandatory
The Service Provider shall en	sure that the Finance System(s)	provides the ability to
manage general ledgers.		

F1.9.4		Mandatory
The Service Provider shall en	sure that all Data is retained in a	accordance with Appendix
11: Data Retention.		

F1.9.5		Mandatory
The Service Provider shall en	sure the Finance System retains	all data in accordance with
Appendix 11: Data Retention.		

F1.9.6		Mandatory
The Service Provider shall en	sure the operation of the Financ	e System(s) does not have
any impact on performance of the Service System(s).		

F1.9.7		Mandatory
The Service Provider shall en	sure that the Finance System(s)	can identify the credit and
debit card details of a Payment Transaction made on a credit and debit card.		

F1.9.8		Mandatory
The Service Provider shall ensure that the Finance System(s) can identify the credit and		
debit card details of a Payment Transaction made on a credit and debit card.		

F1.9.9		Mandatory
The Service Provider shall ensure the Finance System(s) transfers data via a secure		
method to other Systems in accordance with Schedule 14: Security.		

F1.9.10		Mandatory
The Service Provider shall en	sure the Finance System(s) can	allocate payment files
against Registered Keeper(s)/Person(s) Liable for Bailiffs and EDRA.		

F1.9.11		Mandatory
The Service Provider shall en	sure that the Finance System(s)	prevents Refunds being
issued to expired credit and d	ebit cards.	

F1.9.12	Mandatory
Not Used	

F1.9.13		Mandatory
The Service Provider shall ensure the Finance System(s) shall export Data when		
requested by TfL (and at no cost to TfL) to a format specified by TfL where Data cannot be		
easily viewed within the Service Provider's System and/or where Data volumes are high.		

1.10 Testing

These requirements are to provide assurance that a comprehensive testing of the operation has been undertaken before operational commencement.

F1.10.1		Mandatory
The Service Provider shall Test the Finance Systems in accordance with Schedule 4:		
Testing Regime.		

F1.10.2		Mandatory	
The Service Provider shall ensure that the Finance Systems(s), including relevant test			
data, is made available to the TfL team at least two (2) months prior to the Planned			
Operational Commencement Date to allow time for acceptance testing of financial outputs.			

F1.10.3		Mandatory	
The Service Provider shall provide a sufficient dedicated finance resource to the TfL team			
throughout Testing of the Finance System(s) in order for such testing to be executed and			
completed.			