

STRATEGIC RISK REGISTER

Risk #	Risk ID	Risk Title	Risk Owner	Previous	Current	Target	Target Mitigation Date
1	CRL-038	Delay to Stages 4 and 5 programme due to Stage 3 testing prioritisation	Chris Sexton	16000	16000	16000	4Q18
2	CRL-002	Signalling software is not in a ready state for DT and/or when introducing further releases	Jason Lacey	12000	12000	12000	4Q18
3	CRL-049	Insufficient funding for remaining ONW	Matthew White	12000	12000	12000	4Q19
4	CRL-007	Installation defects encountered in Systemwide works result in requirement for rework which delays testing	Colin Gainsford	12000	12000	8000	4Q18
5	CRL-046	Contractor behaviour- Major commercial disputes with Contractors	Paul Grammer	12000	12000	8000	Controlled
6	CRL-011	Sub-supply insolvency causing delay to programme	Paul Grammer	4000	4000	2000	Controlled
7	CRL-006	Fundamental failure of systems design philosophy result in rework required to testing programme	Chris Sexton	2000	2000	2000	Controlled
8	CRL-015	A serious fire causes delay to programme	Troy Easthorpe	2000	2000	2000	Controlled
9	CRL-016	Tier 1 contractor insolvency result in unable to complete works according to programme and delay to completion dates	Paul Grammer	2000	2000	2000	Controlled
10	CRL-017	H&S incident - (serious injury/ fatality) causes delay to programme	Martin Brown	2000	2000	2000	Controlled
11	CRL-048	CRL insolvency	David Hendry	2000	2000	2000	Controlled
12	CRL-052	Delay in completion of Stations and delivery of IRNs due to poor contractor performance and failure to develop a fully integrated schedule	Troy Easthorpe	1600	1600	1200	2Q19
13	CRL-018	Critical issue (eg SIL4, TCMS software) requiring significant software change identified, delaying completion of Dynamic Testing.	Chris Binns	1200	1200	400	4Q18
14	CRL-041	Scope gaps encountered result in additional works required than originally anticipated	Chris Binns	1200	1200	240	2Q19
15	CRL-004	Unable to secure required additional SCADA and radio/comms (C660) and signalling specialist resource C620) delays Staged Completion and C620/C660 completion	Jason Lacey	1200	1200	800	3Q19
16	CRL-055	Strategic/ Programme risk escalates to attract strong political attention and negative media	James Gray		1200	800	3Q19
17	CRL-019	Accumulation of issues encountered during Dynamic Testing delays opening	Keith Sibley	800	800	400	2Q19
18	CRL-020	DT unexpectedly identifies a requirement for additional software passes	Jason Lacey	800	800	400	2Q19
19	CRL-008	Production of documentation and safety evidence/ approval is further delayed	Troy Easthorpe	800	800	400	2Q19
20	CRL-009	Major defects encountered in stations result in requirement for rework causing delay to Staged Completion	Steve Kay	400	400	200	2Q19